furniture & play equipment       vandal         bus sh       bus sh         Loss, theft or break-down of       Theft left left left left left left left l	May 2019, reviewed annual PROBABILITY um - likelihood of alism or impact damage to helters & seats low risk - in Clerk's house. down - medium risk	ly IMPACT Compensation claims and defence costs Cost of repairs or replacement Cost of replacement & repairs	MITIGATION Regular maintenance & prompt repair Covered by insurance Reporting of vandalism to Police Covered by insurance & budget for minor repairs	CONTROL & RESPONSIBILITY Clerk & Cllrs. to monitor condition. Prompt repair of any damage. Periodice review of insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to insurance cover.
Insurance-managed risk         Legal liability as a consequence       Low         of ownership of street furniture	um - likelihood of alism or impact damage to helters & seats low risk - in Clerk's house.	Compensation claims and defence costs Cost of repairs or replacement	Regular maintenance & prompt repair Covered by insurance Reporting of vandalism to Police Covered by insurance & budget for minor repairs	Clerk & Cllrs. to monitor condition. Prompt repair of any damage. Periodice review of insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
Insurance-managed risk         Legal liability as a consequence       Low         of ownership of street furniture	um - likelihood of alism or impact damage to helters & seats low risk - in Clerk's house.	Compensation claims and defence costs Cost of repairs or replacement	Regular maintenance & prompt repair Covered by insurance Reporting of vandalism to Police Covered by insurance & budget for minor repairs	Clerk & Cllrs. to monitor condition. Prompt repair of any damage. Periodice review of insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
Legal liability as a consequence       Low         of ownership of street furniture	alism or impact damage to helters & seats low risk - in Clerk's house.	defence costs Cost of repairs or replacement	prompt repair         Covered by insurance         Reporting of vandalism to         Police         Covered by insurance &         budget for minor repairs	repair of any damage. Periodice review of insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
Legal liability as a consequence       Low         of ownership of street furniture	alism or impact damage to helters & seats low risk - in Clerk's house.	defence costs Cost of repairs or replacement	prompt repair         Covered by insurance         Reporting of vandalism to         Police         Covered by insurance &         budget for minor repairs	repair of any damage. Periodice review of insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
Loss or damage to street Mediur furniture & play equipment vandal bus sh Loss, theft or break-down of Theft lo PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediur (safety surfacing)	alism or impact damage to helters & seats low risk - in Clerk's house.	Cost of repairs or replacement	Covered by insurance Reporting of vandalism to Police Covered by insurance & budget for minor repairs	insurance cover by Council. Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
furniture & play equipment vandal bus sh Loss, theft or break-down of Theft la PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediun (safety surfacing)	alism or impact damage to helters & seats low risk - in Clerk's house.		Reporting of vandalism to Police Covered by insurance & budget for minor repairs	Periodic review of insurance cover by Council. Clerk to keep fixed assets register up-to-date & add new items to
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bus sh bus sh Loss, theft or break-down of Theft lo PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediun (safety surfacing)	helters & seats low risk - in Clerk's house.	Cost of replacement & repairs	Covered by insurance & budget for minor repairs	register up-to-date & add new items to
Loss, theft or break-down of Theft le PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Medium (safety surfacing)	low risk - in Clerk's house.	Cost of replacement & repairs	budget for minor repairs	· · ·
PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediun (safety surfacing)		Cost of replacement & repairs		insurance cover.
PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediun (safety surfacing)		Cost of replacement & repairs		
PC's computer & photocopier Breako Damage to individuals or 3rd party proper Play equipment Mediun (safety surfacing)		seer of replacement a repairs	Covered by insurance for loss	Insurance does not cover Office equipment
Damage to individuals or 3rd party proper Play equipment Mediur (safety surfacing)			Budget for repairs & eventual	
Play equipment Mediur (safety surfacing)			replacement.	
Play equipment Mediur (safety surfacing)				
(safety surfacing)	rty from Council's public se	rvices or amenities		
	um - possibility of accident	Compensation claims &	Regular safety checks,	Clerk to order professional safety check
Open space management Mediu		associated costs	maintenance & prompt repair	annually, weekly check by the Caretaker.
Open space management Mediu			Covered by insurance.	Prompt repairs. Adequate insurance cover
	um - possiblity of accident	Compensation claims &	Covered by insurance	Clerk to arrange periodic checks on
		associated costs		condition of trees in JPF and MG in Spring
				Autumn. Qualified arboriculturist to do any
				work to trees. Cllr and Clerk to monitor
				other likely hazards.
	um - possibility of accident	Compensation claims &	Covered by insurance if	Risk assessment to be carried
Millennium Green		associated costs	PC is sole organiser & that	out for any events. Clerk & Cllrs
or JPF			insurer's advice is followed.	to ensure comply with insurer's
			(listed at end of document)	advice. Seek extra cover if reqd.
				Following dog attack on 11/11/2018, dogs are not encouraged but, if attending an event, dogs MUST be kept on a short static leash. All dogs have to be controlled at all times

KEY RISK	PROBABILITY	IMPACT	MITIGATION	CONTROL & RESPONSIBILITY
Street furniture	Low - fixed equipment	Compensation claims &	Covered by insurance	Annual check on condition by
		associated costs		Clerk. Prompt reporting &
				repair of faults.
Mowing JPF, MG & verges	Low - carried out by contractor	Compensation claims &	Covered by contractor's	Use responsible contractor.
		associated costs	insurance	
Companyation aloim by	Lowfor Clork, works mostly	Compensation claims &	Covered by insurance	Periodic review of insurance
Compensation claim by	Low for Clerk - works mostly			
employee (or contracted person)	at home	associated costs	Hi-viz jacket supplied to	cover by Council.
in respect of injury sustained	Medium for street cleaning -		street cleaners	
during his/her employment	exposed to traffic/litter hazards		Give instructions on handling	
			dangerous litter. Provide gloves	
			& litterpickers.	
Compensation claim resulting	Low given limited activities of	Potential cost to Council	Covered by insurance	Maintain adequate insurance
from (alleged) negligent act or	the Council			cover. Ensure Council's
accidental error or omission by				decisions based on full
the Council or its employees				information inc. professional
				advice where appropriate.
Loss of cash through theft	Low - any significant impact	Reduction in Council's	There is no petty cash float.	Clerk & Council to ensure
or dishonesty	would easily be detectable	resources	All cheques signed by 2 Cllrs.	application of financial
	Fidelity guarantee on insurance		against invoices. All	regulations.
			expenditure approved by	
			Council. Auditor scrutiny.	
Actions against the Council for	Low - proper conduct of	Potential cost to Council	Risk covered by insurance	Member awareness
libel or slander	meetings & Clerk's judgement		Risk covered by insurance	Proper conduct of meetings by
	regarding correspondence, etc			Chairman & advice from Clerk
	regarding correspondence, etc			
Failure of insurance provider	Low - using reputable insurer	Loss of cover	Ensure robustness of provider	Annual review prior to renewal
· · ·	& policy specific to PCs		· · · · · · · · · · · · · · · · · · ·	of policy by Clerk & Cllrs.
Self-managed risk				
Financial loss due to error in	Low	Reduction in Council's	Regular monitoring & review	Application of financial
banking procedures		resources		regulations including scrutiny
				of bank statements by Clerk
				immediately on receipt.
				Periodic review of banking
				arrangements to secure best
				possible terms & conditions.

KEY RISK	PROBABILITY	IMPACT	MITIGATION	CONTROL & RESPONSIBILITY
Financial records not kept in	Low - internal monitoring should	Inefficient running of Council's	Internal monitoring of Clerk's	Clerk to keep records as per
accordance with statutory	detect any deficiencies	business	record-keeping & annual check	Governance & Accountability
requirements			by internal & external auditors	for Local Councils
			Regular bank reconciliation	Cllrs. to conduct internal
				monitoring
Loss of cheques, cash, etc.	Low - receipts rarely in cash.	Reduction in Council's	Prompt payment of receipts	Clerk to monitor
held on Council's behalf	Income by cheque infrequent.	resources	into bank. Most payments	
	No petty cash held by Clerk.		directly to bank by payee	
Loss of income	Low - few sources of income	Reduction in Council's	Timely submission of precept	Councillors to decide precept
		resources	request. Comply with any	at Nov. meeting after budgeting.
			grant conditions.	Clerk to submit precept request
				and make sure grant conditions
				complied with.
Ensure all activities are within	Low - various powers cover	Council could act ultra vires	Use of s111 or s137 of Local	Clerk to advise and seek advice
legal powers of Council	most activities. If not s137 can		Govt. Act 1972 where relevant	from KALC if necessary
	be used if of benefit to the		if other powers do not cover	Record powers used in minutes.
	community.		activity	
Inadequate annual precept	Low with sound budgeting	Insufficient funds to run Council	Budget well ahead and as	Clerk to prepare & Cllrs. to
	arrangements	business	accurately as possible	approve budget in November
			Keep adequate balances/	for following year
			reserves	
Unforeseen/uninsured legal	Low - activities involving legal	Potential cost to Council	Plan activities well ahead and	Council to plan ahead so that
or other expenses	expenses usually planned in		budget accordingly.	likely costs included in following
	advance		Allow adequate contingency	year's budget. Clerk to include
			amount in budget	10% contingency in budget &
				budget for possible legal costs.
Employment law & regulations	Low - Clerk monitors	Potential cost to Council	Monitor changes	Clerk to check compliance
Tax, NI, VAT				
Failure to represent community	Low - PC is consulted by	Reduction in quality of life;	Ensure PC responds to all	Clerk to keep Cllrs. informed
interest adequately in relation to	KCC, ABC and other bodies	missed opportunities to	relevant planning and other	of all relevant consultation.
matters likely to impact		benefit from funding or advice	consultation. Be proactive	Clirs. to attend meetings of
significantly on Parish		Reduction in local facilities	when aware of potential	other relevant bodies &
			threats to community.	inform themselves on
			Membership of relevant	consultation issues.
			organisations & committees.	Call special meetings if needed.

business due Clerk being       to Council         unable to work       Cllr. could         Loss of Council records       Low - Kep         Loss of Council records       Low - Kep         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Areas with scope to work with       Inadequate contract agreements         Low - PC       Low - PC	rs. would have access il's records. d take minutes. pt at Clerk's house.	Reduction in Council efficiency	Ensure Chairman/Vice-Chair. aware of location of records, files, etc. in Clerk's house. Clerk to give adequate warning if possible of any long-term inability to provide service. Clerk to back up electronic records and store paper records in filing cabinet. Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	Clerk to keep Cllrs. informed.
unable to work       Cllr. could         Loss of Council records       Low - Kep         Loss of Council records       Low - Kep         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - PC         Meeting venue - health & safety       Low - PC         Meeting venue - health & safety       Low - PC         Meeting venue - health & safety       Low - held	d take minutes. pt at Clerk's house.	Reduction in Council efficiency	files, etc. in Clerk's house. Clerk to give adequate warning if possible of any long-term inability to provide service. Clerk to back up electronic records and store paper records in filing cabinet. Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	Clerk to book larger premises
Loss of Council records       Low - Kep         Loss of Council records       Low - Kep         Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Areas with scope to work with       Inadequate contract agreements         Low - PC       & monitoring of services to be	pt at Clerk's house.	Reduction in Council efficiency	Clerk to give adequate warning if possible of any long-term inability to provide service. Clerk to back up electronic records and store paper records in filing cabinet. Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	Clerk to book larger premises
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Meeting venue - health & safety       Low - held         Meeting venue - health & safety       Low - held         Areas with scope to work with       Inadequate contract agreements         Inadequate contract agreements       Low - PC         & monitoring of services to be       contract for		Reduction in Council efficiency	inability to provide service. Clerk to back up electronic records and store paper records in filing cabinet. Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	Clerk to book larger premises
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Areas with scope to work with         others to help manage risk         Inadequate contract agreements       Low - PC         & monitoring of services to be       contract for	ld on Church premises		Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	•
Areas with scope to work with others to help manage risk Inadequate contract agreements Low - PC & monitoring of services to be contract for	d on Church premises		Copies of minutes on website & Ashford Library if possible. Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	•
Areas with scope to work with others to help manage risk Inadequate contract agreements Low - PC & monitoring of services to be contract for	d on Church premises		Older minutes archived at Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	•
Areas with scope to work with others to help manage risk Inadequate contract agreements Low - PC & monitoring of services to be contract for	d on Church premises		Centre for Kentish Studies. Held in Church Room hired from PCC. Adequate for	•
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others to help manage riskInadequate contract agreementsLow - PC& monitoring of services to becontract for			Church or Village Hall.	
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Inadequate contract agreements Low - PC & monitoring of services to be contract for				
& monitoring of services to be contract f	only has regular	Inadequate provision of service	Standing Orders/Financial	Cllrs. & Clerk to scrutinise &
provided by contractor	for mowing	Waste of Council funds	Regs. for dealing with award	discuss any new contracts &
			of contracts. Regular	seek independent advice if
			reporting on performance by	necessary.
			contractors. Annual review	
			of contracts.	
BROKER'S ADVICE RE HOLDING EVENTS	8			
Providing that the PC is the 'sole organ		an provide cover subject to:		
From the resisting that the resisting and				
a risk assessment being carried out in	writing prior to the ev	ent and kept on PC records		
bouncy castles must have their own Pu	ublic Liability insuranc	e in place		
the location is suitable for the event		•		
a first aider must be in attendance and	d they must have the n	neans to call the emergency se	ervices	
all third parties must have their own pu				organised by the PC
all permits and licenses must be in pla				
the police and fire brigade must be not				
there must be sufficient marshalls for t	tified	attending for example 1 mars	hall per 100 people	
if the PC is responsible for a barbecue			· · · ·	

i.e. sand/water and the foo	d must be kept chilled until it is			
if the PC is organising a Tug of War they must ensure that all competitors are wearing suitable clothing and footwear and that they use the				
correct type of rope				
if the PC is participating in the lighting of a bonfire or beacon, the brokers should be notified a minimum of 14 days prior to the event,				
and receive a copy of the risk assessment and the public must be kept at a safety distance.				
Date document originally adopted: 18.1.2010. Reviewed: Feb. 2011 but unchanged.				
Reviewed and amended March 2012				
Reviewed and amended May 2019				
Reviewed April 2020 but unchanged				